	2026/2027	2027/2028	2028/2029
Revenue Income	2,725,341.88	2,578,533.72	2,497,504.70
I01: Delegated Funds	2,314,602.38	2,188,209.22	2,121,833.20
I03: High Needs Funding	149,845.00	139,845.00	125,892.00
I05: Pupil Premium	78,830.00	78,830.00	78,830.00
I06: Other Government Grants	56,770.50	47,110.50	47,110.50
I07: Other Grants	89,039.00	89,039.00	89,039.00
I08B: Facilities & Services Income	18,800.00	18,300.00	17,800.00
I10: Supply Teacher Insurance Claims			
I11: Other Insurance Claims			
I12: Contributions to Visits	7,455.00	7,200.00	7,000.00
I13: Donations	10,000.00	10,000.00	10,000.00
I18C: COVID Catch Up Grants			
Revenue Expenditure	3,047,096.52	2,872,611.75	2,732,481.96
E01: Teaching Staff	1,530,839.28	1,398,858.07	1,284,999.01
E03: Education Support Staff	717,149.22	694,864.04	659,700.59
E04: Premises Staff	46,132.18	47,069.83	48,026.22
E05: Administrative & Clerical Staff	110,850.82	113,112.84	115,420.09
E07: Other Staff	97,971.02	93,639.97	88,967.45
E08: Indirect Employee Expenses	10,000.00	10,400.00	10,816.00
E09: Staff Development & Training	390.00	390.00	390.00
E10: Supply Teacher Insurance			
E12: Building Maintenance & Improvement	20,000.00	20,800.00	21,632.00
E13: Grounds Maintenance & Improvement	9,360.00	9,360.00	9,734.00
E14: Cleaning & Caretaking	58,444.00	58,444.00	60,755.00
E15: Water & Sewerage	1,400.00	1,450.00	1,500.00
E16: Energy	38,500.00	40,425.00	42,184.00
E17: Rates	109,935.00	109,935.00	109,935.00
E18: Other Occupation Costs	25,944.00	26,982.00	28,060.60
E19: Learning Resources (not ICT)	64,142.00	46,782.00	47,628.00
E20A: Connectivity	6,995.00	6,995.00	6,995.00
E20C: IT Learning Resources			
E20D: Administration Software & Systems	8,796.00	8,796.00	8,796.00
E20G: IT Support	14,700.00	15,288.00	15,899.00
E22: Administrative Supplies	2,625.00	2,650.00	2,675.00
E23: Other Insurance Premiums	13,210.00	13,738.00	14,287.00
E24: Special Facilities	3,822.00	620.00	630.00
E25: Catering Supplies	91,352.00	94,012.00	94,012.00
E26: Agency Supply Teaching Staff			
E27: Professional Services - Curriculum	30,000.00	22,000.00	22,000.00
E28A: Professional Services - Other	34,539.00	36,000.00	37,440.00
Revenue Surplus/Deficit	-321,754.64	-294,078.04	-234,977.27
Revenue Brought Forward	-137,667.00	-459,421.64	-753,499.68
Opening Balance	-137,667.00	0.00	0.00
From Previous Year	0.00	-459,421.64	-753,499.68
Revenue Carry Forward	**-459,421.64**	**-753,499.68**	**-988,476.94**
Capital Income	8,675.50	8,675.50	8,675.50
CI01: Capital Income	8,675.50	8,675.50	8,675.50
Capital Expenditure	14,991.00	8,675.50	8,675.50
CE02: New Construction & Renovation	14,991.00	8,675.50	8,675.50
Capital Surplus/Deficit	-6,315.50	0.00	0.00
Capital Brought Forward	6,315.50	0.00	0.00
Opening Balance	6,315.50	0.00	0.00
From Previous Year	0.00	0.00	0.00
Capital Carry Forward	**0.00**	**0.00**	**0.00**

Budget Analysis

Location: **Harlyn Primary School** Budget: **Working Budget 26/29**

Description	Budget Code	Cost Centre	2026/2027	2027/2028	2028/2029
Revenue Income			2,725,341.88	2,578,533.72	2,497,504.70
Revenue Expenditure			3,047,096.52	2,872,611.75	2,732,481.96
Revenue Surplus/Deficit			-321,754.64	-294,078.04	-234,977.27
Revenue Brought Forward			-137,667.00	-459,421.64	-753,499.68
Revenue Carry Forward			-459,421.64	-753,499.68	-988,476.94
Capital Income			8,675.50	8,675.50	8,675.50
Capital Expenditure			14,991.00	8,675.50	8,675.50
Capital Surplus/Deficit			-6,315.50	0	0
Capital Brought Forward			6,315.50	0	0
Capital Carry Forward			0	0	0

Signed and agreed by ____________________ Headteacher Date ____________

Signed and agreed by ____________________ Board of Governors Date ____________